## Summary of findings across institutions types

Characteristics	PhD	MA	BA	AS
Student supports	Х	Х	Х	Х
Staffing (at PhD this is different, and absorbed into supporting transient instructors)	х	x	x	x
Placement	Х		Х	Х
Coordinated Independence (blend of support and faculty autonomy)	x		Х	
Instructional/ instructor support (PhD includes GTA training)	Х		Х	
Innovative approach to calc (student centered instruction and/ or technology use)	х		x	
Local Data	Х			х
Transfer policies				Х
Rigorous Courses	Х			

Henderson, C., Beach, A., & Finkelstein, N. (2011). Facilitating change in undergraduate STEM instructional practices: An analytic review of the literature. *Journal of Research in Science Teaching*, 48(8), 952-984.

Less effective change strategies:

- Developing and testing "best practice" curricular materials and then making these materials available to other faculty
- "Top-down" policy-making meant to influence instructional practices More effective change strategies:
  - are aligned with or seek to change the beliefs of the individuals involved;
  - involve long-term interventions, lasting more than one semester;
  - require understanding a college or university as a complex system and designing a strategy that is compatible with this system